

ETIQA LIFE AND GENERAL ASSURANCE PHILIPPINES, INC.
- BOARD ANNUAL OUTLINE AGENDA FOR YEAR 2021

Owner	February (Special)	March (1Q)	June (2Q)	September (3Q)	December (4Q)
	10-Feb-2021 (Wednesday)	16-Mar-2021 (Tuesday)	18-Jun-2021 (Friday)	09-Sep-2021 (Thursday)	22-Nov-2021 (Monday)
CEO's office		CEO/President's Report	CEO/President's Report	CEO/President's Report	CEO/President's Report
Corporate Performance		Financial Performance - CFO Report	Financial Performance - CFO Report	Financial Performance - CFO Report	Financial Performance - CFO Report
		PCEO KPI/Scorecard for FY2020			
ATRAM	Overall Portfolio Performance and Strategy of ELGAP Funds for 2021		Overall Portfolio Performance and Outlook of ELGAP Funds		
Investments		Investment Management Committee Report		Investment Management Committee Report	Investment Management Committee Report
Group Marketing/ Group Insurance Division		Group Insurance: Premium Production and Initiatives	Group Insurance: Premium Production and Initiatives	Group Insurance: Premium Production and Initiatives	Group Insurance: Premium Production and Initiatives
Retail Insurance Division/ Bancassurance		Retail Insurance: Premium Production and Initiatives	Retail Insurance: Premium Production and Initiatives	Retail Insurance: Premium Production and Initiatives	Retail Insurance: Premium Production and Initiatives
General Insurance Division (Non-Life)		General Insurance: Premium Production and Initiatives	General Insurance: Premium Production and Initiatives	General Insurance: Premium Production and Initiatives	General Insurance: Premium Production and Initiatives
E-Channel/ Strategic Division		E-Channel Premium Production and Strategic Division Initiatives	E-Channel Premium Production and Strategic Division Initiatives	E-Channel Premium Production and Strategic Division Initiatives	E-Channel Premium Production and Strategic Division Initiatives
Board Committees		ACB Updates including updates on IFRS 17	ACB Updates including updates on IFRS 17	ACB Updates including updates on IFRS 17	ACB Updates including updates on IFRS 17

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Finance/Corporate Accounting	Approval of 2020 Audited Financial Statements				
					ELGAP Budget for FY2022
		Tax Assessment Updates	Tax Assessment Updates	Tax Assessment Updates	Tax Assessment Updates
Compliance		Compliance Updates		Compliance Updates	
Human Capital Management		Human Capital Report			
Governance / Corporate Secretarial				Approval: Amendment of ELGAP Board Charter	
Operational Excellence			Operational Excellence 2021		
Corporate Actuarial				Corporate Actuarial Report	
Risk Management		Risk Management Report			

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Information Technology			Updates on IT Initiatives		
Agency					
Operations					Medical Operations Report
Corporate Strategies		Corporate Strategic Report			
Commercial					

NOTE :